Pokhara Engineering College Journal (PECJ)

Applied Sciences and Engineering Insights

ISSN: 3021-9795 (Print) / 3059-9628 (Online) (Volume-2, Issue II)

REVIEW OF EVOLUTION OF STUDIES IN EQUIPMENT PRODUCTIVITY IN CONSTRUCTION

Shrutee Karna¹, Shacheendra Kishor Labh², *

¹Department of Civil Engineering, IOE Thapathali Campus

²Department of Mechanical and Automobile Engineering, IOE Pashchimanchal Campus, Pokhara

Corresponding email: sklabh@wrc.edu.np



Pokhara Engineering College Journal (ISSN: 3021-9795), Copyright © [2025] The Author(s). Published by Pokhara Engineering College, distributed under the terms of the Creative Commons Attribution 4.0 International License (CC BY-NC 4.0).

Received: 22-March-2025; Revised: 4-May-2025; Accepted: 15-May-2025

DOI:https://doi.org/10.3126/pecj.v2i2.81740

Abstract

The study of equipment productivity in construction has evolved significantly over time, driven by the industry's need to improve efficiency, reduce costs, and enhance overall project performance. Equipment productivity refers to the effectiveness with which construction machinery completes assigned tasks, typically measured in terms of output per unit of input. Early research focused on mechanical efficiency, operator proficiency, and equipment reliability, while recent studies have embraced digital monitoring, automation, and artificial intelligence (AI). The integration of Internet of Things (IoT) technology and predictive analytics has further enabled real-time tracking, proactive maintenance, and optimized resource allocation. This review studies the evolution of methodologies in equipment productivity research, from observational studies to AI-driven techniques. Key factors influencing productivity include operator skills, maintenance practices, site conditions, and technological advancements. Challenges such as data inconsistencies, cost constraints, and resistance to technology adoption remain prevalent. The emerging trends such as machine learning and sustainable practices are critical areas for future research. By synthesizing past and present studies, this review provides valuable insights for researchers, industry professionals, and policymakers, aiming to improve equipment productivity in construction through innovation and data-driven decision-making.

Keywords: construction equipment, decision making, efficiency, productivity

1. Introduction

The efficiency with which an equipment completes assigned task determines its productivity. Productivity can be measured through parameters such as consumption of fuel, working hours, operational efficiency. Like any other industry, there is a need to reduce cost and enhance performance of equipment in the construction industry leading it to evolve from past few decades. As construction projects become more complex and mechanized, ensuring optimal equipment utilization has emerged as a key determinant of project success. The construction industry, which plays a crucial role in economic development worldwide, has long faced challenges related to productivity stagnation, cost overruns, and schedule delays. To address these issues, researchers have sought to identify the factors influencing equipment productivity, including operator skill levels, maintenance practices, and technological advancements. With rapid digital transformation and the integration of emerging technologies such as automation, artificial intelligence (AI), and the Internet of Things (IoT), the evolution of studies in

equipment productivity offers valuable insights into past trends, current challenges, and future opportunities (Hasan et al., 2018).

Over the decades, research in construction equipment productivity has focused on multiple aspects, including material handling, excavation, and concrete work, among others. Early studies emphasized traditional factors such as mechanical efficiency, equipment reliability, and operator proficiency as primary determinants of productivity(Dixit et al., 2019). However, as the industry advanced, researchers began to explore broader influences such as automation, data analytics, and digital monitoring tools. For instance, Salem (2017) examined the impact of equipment age, payload capacity, and road conditions on hauling equipment efficiency, highlighting the significance of these variables in earthmoving operations. Similarly, (Zhu et al., 2017) introduced a vision-based framework for tracking workforce and machinery in job sites, demonstrating the potential of computer vision for real-time productivity monitoring. Other studies, such as those by Deokar and Kulkarni (2018), investigated the performance of hydraulic excavators, identifying critical factors like fuel quality, operator experience, and proper attachment usage. Additionally, systematic literature reviews, such as those conducted by Hasan et al. (2018), have synthesized decades of research to identify persistent productivity impediments, including inadequate supervision, poor scheduling, and inefficient resource allocation. The industry's increasing reliance on data-driven decision-making has also led to studies exploring the role of predictive maintenance, automation, and IoT-enabled solutions in optimizing equipment management and scheduling.

This review paper examines the evolution of research on equipment productivity in construction, tracing how studies have progressed from observational analyses to AI-driven methodologies. By synthesizing findings from multiple research contributions, this review explores key trends, methodologies, and technological advancements that have shaped the field. Early research primarily relied on manual data collection methods, such as site observations and productivity logs, to assess efficiency. However, the advent of digital technologies has facilitated the shift towards real-time tracking systems, automated data collection, and machine learning-based analytics. Recent studies have explored how AI-driven predictive models can forecast equipment failures, optimize fleet utilization, and minimize downtime through proactive maintenance strategies. Moreover, the integration of IoT in construction equipment has allowed for continuous performance monitoring, enabling project managers to make data-driven adjustments in real time(Khoury et al., 2018). Despite these advancements, challenges remain in achieving consistent productivity improvements across different construction environments. Variability in site conditions, labor expertise, and projectspecific requirements necessitates tailored approaches to equipment productivity enhancement. This review highlights the key knowledge gaps in existing research and proposes potential areas for further investigation, such as the standardization of digital monitoring systems, the cost-benefit analysis of automation adoption, and the integration of AI-driven decision-making frameworks in construction equipment management.

As construction productivity remains a critical concern for industry stakeholders, understanding the evolution of research in equipment productivity is vital for developing innovative solutions to persistent challenges. The continuous progression from traditional empirical studies to technology-enhanced research underscores the industry's commitment to improving efficiency through innovation. By analyzing historical research trends, this review provides a structured narrative of how the study of equipment productivity has evolved over the years. It examines how methodologies have shifted, from early qualitative assessments to sophisticated, data-driven techniques that leverage automation, AI, and digital monitoring. The insights presented in this review will be valuable for construction professionals, researchers, and policymakers seeking to optimize equipment utilization and enhance overall project

performance. As the construction industry continues to embrace digital transformation, future research should focus on integrating emerging technologies, addressing implementation barriers, and developing standardized frameworks for measuring equipment productivity. Through informed decision-making and strategic adoption of technology, the construction sector can achieve higher efficiency, lower costs, and improved sustainability in equipment management and operations.

In addition to traditional and existing practices, emerging technologies such as autonomous construction machinery, digital twin simulations, and integrated cyber-physical systems are redefining how productivity is conceptualized and improved in construction environments (Sacks et al., 2020).

2. Equipment productivity in construction industry

2.1 Key Factors Affecting Equipment Productivity in Construction

The study of equipment productivity in construction has been a focal point for researchers over the years, with various factors identified as critical to optimizing performance(Al Sinaidi and Poloju, 2022). Early studies, such as those by Salem et al., highlighted that excessive loads, poor road conditions (including muddy and snowy roads), and the age of equipment were significant factors affecting productivity. These findings were based on a questionnaire-based methodology involving 80 construction professionals, with 26 responses analyzed using fuzzy set theory. The study developed a framework that converted expert linguistic evaluations into numerical values, serving as an early warning system for contractors to make proactive decisions (Salem et al., 2017).

Further research by Deokar and Kulkarni expanded on these findings by focusing on hydraulic excavators. Through direct site observations and surveys, they identified equipment efficiency, operator skill, fuel quality, and improper attachment usage as key factors impacting productivity. The study also pointed out bad practices such as insufficient training, low-quality lubricants, and poor communication between supervisors and operators, emphasizing the need for better training programs and optimized equipment usage strategies (H and S, 2018).

In a more recent study, Poudel et al. (2023) examined road construction projects in Nepal and identified equipment condition, operator skill, availability of skilled labor, and insufficient equipment numbers as the most crucial factors affecting productivity. Using the Relative Importance Index (RII), the study ranked these challenges and proposed solutions such as mandatory operator certification, better wages, and regular training (Poudel et al., 2023). Similarly, Dara (2022) investigated material and equipment (M&E) productivity, identifying inadequate equipment selection expertise, poor maintenance, and inconsistent routine checks as key challenges. The study emphasized the importance of proper procurement, training, and operational efficiency in enhancing productivity (Dara, 2022).

Chandra et al. (2023) further categorized the factors affecting equipment productivity into six primary categories: management, materials, human factors, technical aspects, environmental conditions, and other factors as shown in Figure 1. Their study, using Structural Equation Modeling (SEM), found that materials-related factors (e.g., operating life and age of equipment) and external constraints (e.g., construction accidents) had the most significant impact on productivity (Chandra et al., 2023).

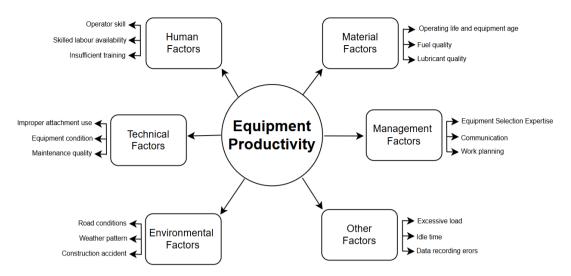


Figure 1: Factors affecting equipment productivity in construction.

While Salem et al. (2017) emphasized physical conditions and equipment maintenance and Deokar and Kulkarni (2018) focused on site-based observations, their findings may have limited generalizability due to the localized scope of their study, newer studies integrate broader categories including environmental and managerial factors, suggesting a need for holistic productivity models. This progression reflects a shift from micro-level equipment variables to macro-level operational influences.

2.1.1 Technology driven productivity factors

Recent advancements in Artificial Intelligence (AI), Internet of Things (IoT), and predictive analytics have significantly influenced construction equipment productivity(Anumba and Khallaf, 2022). AI algorithms can forecast equipment maintenance needs, optimize usage schedules, and reduce idle time (Abioye et al., 2021; Alaloul et al., 2020; Lim et al., 2024; Zhang and Jiang, 2024). IoT devices enable real-time monitoring of machinery health, usage patterns, and operational efficiency. Predictive analytics offers foresight into project delays and equipment failures, enabling proactive interventions (Khan et al., 2022).

Automation and robotics are increasingly utilized in repetitive, hazardous, or precision-intensive construction tasks. Examples include autonomous earthmoving, brick-laying robots, and 3D printing for concrete structures. These systems reduce labor dependency and improve consistency in output(Bilal et al., 2016; Chen et al., 2022). Robotics also support real-time error detection and correction during construction, enhancing overall quality (Bock, 2015; Parascho, 2023).

2.2 Evolution of Studies in Methodologies of Equipment Productivity Study

The methodologies used to study equipment productivity in construction have evolved significantly over the years, reflecting advancements in technology and data analysis techniques. Early studies, such as those by Salem et al. (2017), relied heavily on questionnaire-based surveys and fuzzy set theory to convert expert linguistic evaluations into numerical values. This approach allowed for the prioritization of factors affecting productivity and served as an early warning system for contractors (Salem et al., 2017). As technology advanced, researchers began to explore more sophisticated methods. Zhu, Ren, and Chen (2017) introduced a vision-based framework integrating detection and tracking techniques to enhance the identification of workforce and equipment from construction jobsite videos. This method significantly improved recall rates by 30–50% while maintaining high precision, offering valuable insights into jobsite productivity and safety monitoring (Zhu et al., 2017).

In 2020, Kim and Chi introduced a multi-camera vision-based approach for monitoring the productivity of earthmoving equipment. This method achieved a high tracking accuracy of 97.6%, significantly improving productivity monitoring compared to single-camera methods. The ability to continuously track equipment movements enhanced decision-making in project management, particularly in optimizing resource allocation and estimating project duration and costs (Kim and Chi, 2020). The advent of deep learning and IoT further revolutionized the field. Mahamedi et al. (2021) proposed an automated method for measuring equipment productivity using smartphone sensors and deep learning algorithms. Their approach achieved an accuracy of 99.78% in productivity measurement, highlighting the effectiveness of deep learning models in classifying equipment states (Mahamedi et al., 2021). Similarly, Kassem et al. (2021) developed a Deep Neural Network (DNN) model to estimate excavator productivity, achieving an R² value of 0.87. The study introduced an excavation rate as a benchmarking metric, allowing performance comparisons at multiple levels (Kassem et al., 2021).

Recent advancements in equipment productivity studies have been driven by the integration of digital technologies, automation, and predictive analytics. The CIB W78 Conference (2019) highlighted the role of digital technologies in improving construction equipment productivity. The study explored emerging trends such as automation, real-time data collection, and predictive maintenance, emphasizing that integrating digital tools with construction equipment management could lead to enhanced productivity, reduced downtime, and improved project performance (Kassem et al., 2019). In 2021, Mahamedi et al. demonstrated the potential of deep learning models, including Deep Neural Networks (DNN) and Convolutional Neural Networks (CNN-LSTM), in accurately classifying equipment states based on kinematic and noise data collected from smartphones. This low-cost, simple-to-implement approach significantly enhanced the monitoring and benchmarking of equipment productivity in large construction projects (Mahamedi et al., 2021). Kassem et al. (2021) further advanced the field by developing a DNN model to estimate excavator productivity, achieving an R² value of 0.87. The study introduced an excavation rate as a benchmarking metric, allowing performance comparisons at multiple levels, from individual equipment to whole sites (Kassem et al., 2021).

In 2024, Mansouri Asl et al. proposed a high-level conceptual framework for continuous productivity improvement, critiquing conventional productivity measurement methods for overlooking interconnected factors. The study advocated for a more comprehensive approach that includes productivity estimation, measurement, and factor analysis, stressing the need for standardization in productivity management methodologies (Mansouri Asl et al., 2024). Hajji et al. (2024) developed a combined productivity model for heavy construction equipment (HCE) in a South Trans-Java railroad construction project. Using multiple linear regression analysis, the study estimated the combined productivity rate of excavators and dump trucks, finding an average productivity rate of 35.84 m³/hour under good and moderate field conditions. The model provided a predictive tool for estimating productivity and highlighted the importance of proper equipment allocation for optimal efficiency (Hajji et al., 2024). Finally, Chaure et al. (2024) emphasized the importance of structured equipment management policies, including proactive maintenance protocols and optimized utilization, to improve construction productivity. The study highlighted that equipment breakdowns contribute to nearly 40% of total project overrun costs, underscoring the need for proper equipment selection, routine maintenance, and the adoption of innovative technologies such as IoT and automation (Chaure et al., 2024).

Although Mahamedi et al. (2021) achieved high accuracy using deep learning, the model's scalability and real-time deployment in diverse field conditions require further validation. Similarly, vision-based tracking methods, while precise, face challenges in occlusion and lighting variability on construction sites (Kim and Chi, 2020; Zhu et al., 2017).

2.3 Research gaps

There have been advances in the study of equipment production in construction and the application of AI-driven monitoring, predictive maintenance and digital integration, certain gaps do exist. These include:

- A lack of standardized frameworks for comparison of productivity across different equipment types and geographic regions.
- Limited adoption of advanced monitoring tools in small- to mid-scale construction firms due to cost and technical barriers.
- Insufficient research on the impact of environmental sustainability practices on equipment productivity.
- Underexplored integration of AI techniques for real-time optimization of equipment productivity(Eber, 2020;Razi et al., 2023).

3. Conclusion

The study of equipment productivity in construction has evolved significantly over the years, driven by advancements in technology, data analysis techniques, and the growing need for efficiency in construction projects. From early reliance on questionnaire-based surveys and fuzzy set theory to the integration of advanced technologies like IoT, deep learning, and predictive analytics, the methodologies used to measure and improve equipment productivity have become increasingly sophisticated. Early studies focused on identifying key factors like equipment age, operator skill, and environmental conditions, providing a foundation for understanding productivity challenges. As technology progressed vision-based frameworks and multi-camera systems introduced, significantly improving the accuracy of productivity monitoring. The advent of deep learning and IoT further revolutionized the field demonstrating the potential of automated, data-driven approaches to enhance equipment productivity.

Recent advancements, such as the development of combined productivity models and the proposal of comprehensive frameworks, have emphasized the importance of integrating historical data, predictive analytics, and standardized methodologies for continuous productivity improvement. These studies highlight the critical role of proper equipment management, proactive maintenance, and the adoption of innovative technologies in reducing downtime and optimizing resource allocation.

The areas in which future enhancements can be made are:

- 1. Integration of AI and Machine Learning: Future research should focus on further integrating AI and machine learning algorithms to predict equipment failures and optimize maintenance schedules, reducing downtime and improving productivity.
- 2. Real-Time Monitoring Systems: Developing real-time monitoring systems using IoT and advanced sensors can provide instant feedback on equipment performance, enabling quicker decision-making and resource allocation.
- 3. Sustainable Practices: Future studies should explore the integration of sustainable practices and green technologies in equipment management, focusing on reducing environmental impact while maintaining high productivity levels.
- 4. Collaborative Platforms: Developing collaborative platforms where data from multiple construction sites can be shared and analyzed can provide valuable insights and best practices for improving equipment productivity on a larger scale.

References

Abioye, S.O., Oyedele, L.O., Akanbi, L., Ajayi, A., Davila Delgado, J.M., Bilal, M., Akinade, O.O., Ahmed, A., 2021. Artificial intelligence in the construction industry: A review of present status, opportunities and future challenges. *Journal of Building Engineering*, 44, 103299. Available at: https://doi.org/10.1016/j.jobe.2021.103299.

Al Sinaidi, S.A.S., Poloju, K.K., 2022. Identification and Ranking of Construction Productivity Factors in Construction Projects in Wilayat A'Seeb. pp. 197–207. Available at: https://doi.org/10.1007/978-981-19-0189-8 17.

Alaloul, W.S., Liew, M.S., Zawawi, N.A.W.A., Kennedy, I.B., 2020. Industrial Revolution 4.0 in the construction industry: Challenges and opportunities for stakeholders. *Ain Shams Engineering Journal*, 11. Available at: https://doi.org/10.1016/j.asej.2019.08.010.

Anumba, C., Khallaf, R., 2022. Use of Artificial Intelligence to Improve Knowledge Management in Construction. *IOP Conf Ser Earth Environ Sci*, 1101, 032004. Available at: https://doi.org/10.1088/1755-1315/1101/3/032004.

Bilal, M., Oyedele, L.O., Qadir, J., Munir, K., Ajayi, S.O., Akinade, O.O., Owolabi, H.A., Alaka, H.A., Pasha, M., 2016. Big Data in the construction industry: A review of present status, opportunities, and future trends. *Advanced Engineering Informatics*. Available at: https://doi.org/10.1016/j.aei.2016.07.001.

Bock, T., 2015. The future of construction automation: Technological disruption and the upcoming ubiquity of robotics. *Autom Constr*, 59, 113–121. Available at: https://doi.org/10.1016/j.autcon.2015.07.022.

Chandra, S.S., Sepasgozar, S.M.E., Kumar, V.R.P., Singh, A.K., Krishnaraj, L., Awuzie, B.O., 2023. Assessing Factors Affecting Construction Equipment Productivity Using Structural Equation Modeling. *Buildings*, 13. Available at: https://doi.org/10.3390/buildings13020502.

Chen, X., Chang-Richards, A.Y., Pelosi, A., Jia, Y., Shen, X., Siddiqui, M.K., Yang, N., 2022. Implementation of technologies in the construction industry: a systematic review. *Engineering, Construction and Architectural Management*, 29. Available at: https://doi.org/10.1108/ECAM-02-2021-0172.

Dara, S., 2022. Material and Equipment (M & E) productivity management in the Construction sector. Res Sq.

Dixit, S., Mandal, S.N., Thanikal, J.V., Saurabh, K., 2019. Evolution of studies in construction productivity: A systematic literature review (2006–2017). *Ain Shams Engineering Journal*. Available at: https://doi.org/10.1016/j.asej.2018.10.010.

Eber, W., 2020. Potentials of artificial intelligence in construction management. *Organization, Technology and Management in Construction: an International Journal*, 12, 2053–2063. Available at: https://doi.org/10.2478/otmcj-2020-0002.

H, M.D.K., S, M.K.S., 2018. Factors Influencing Productivity Of Construction Equipment On Site. *JournalNX*, 77–80.

Hajji, A.M., Setyawan, E., Zakariya, W.D., 2024. The combined productivity model for heavy construction equipment (HCE) on the project of South trans-java double-track railroad construction. p. 040003. Available at: https://doi.org/10.1063/5.0206535.

Hasan, A., Baroudi, B., Elmualim, A., Rameezdeen, R., 2018. Factors affecting construction productivity: a 30 year systematic review. *Engineering, Construction and Architectural Management*. Available at: https://doi.org/10.1108/ECAM-02-2017-0035.

Kassem, M., Mahamedi, E., Rogage, K., Duffy, K., Huntingdon, J., 2021. Measuring and benchmarking the productivity of excavators in infrastructure projects: A deep neural network approach. *Autom Constr*, 124. Available at: https://doi.org/10.1016/j.autcon.2020.103532.

Kassem, M., Rogage, K., Huntingdon, J., Kelly, G., Durojaye, G., Arena, N., Lund, T., Clarke, T., 2019. Measuring and Improving the Productivity of Construction's Site Equipment Fleet: An Integrated IoT and BIM System. *36th CIB W78 2019 Conference*.

Khan, A.U., Huang, L., Onstein, E., Liu, Y., 2022. Overview of Emerging Technologies for Improving the Performance of Heavy-Duty Construction Machines. *IEEE Access*, 10, 103315–103336. Available at: https://doi.org/10.1109/ACCESS.2022.3209818.

Khoury, H., Salhab, D., Antar, S., 2018. A review on internet of things solutions for enhancing construction equipment fleet productivity. Available at: https://doi.org/10.3311/ccc2018-126.

Kim, J., Chi, S., 2020. Multi-camera vision-based productivity monitoring of earthmoving operations. *Autom Constr*, 112. Available at: https://doi.org/10.1016/j.autcon.2020.103121.

Lim, Y.T., Yi, W., Wang, H., 2024. Application of Machine Learning in Construction Productivity at Activity Level: A Critical Review. *Applied Sciences*, 14, 10605. Available at: https://doi.org/10.3390/app142210605.

Mahamedi, E., Rogage, K., Doukari, O., Kassem, K., 2021. Automating equipment productivity measurement using deep learning, in: Proceedings of the 2021 European Conference on Computing in Construction. Available at: https://doi.org/10.35490/ec3.2021.153.

Mansouri Asl, N., Eltahan, A., Hammad, A., Hamzeh, F., 2024. The Need for a Novel Perspective on Productivity Management, in: Proceedings of the Creative Construction Conference 2024. Budapest University of Technology and Economics, Online, p. null-null. Available at: https://doi.org/10.3311/CCC2024-066.

Manu Kumar Poudel, Mahendra Raj Dhital, Rabindra Nath Shrestha, 2023. A Study on Productivity of Key Earth Moving Equipment (Based on Selected Road Projects of Gandaki Province, Nepal). *Proceedings of 14th IOE Graduate Conference 14*, 1598–1605.

Parascho, S., 2023. Construction Robotics: From Automation to Collaboration. *Annu Rev Control Robot Auton Syst*, 6, 183–204. Available at: https://doi.org/10.1146/annurev-control-080122-090049.

Razi, P., Sulaiman, S., Ali, M., Ramli, N., Saad, M., Jamaludin, O., Doh, S., 2023. How Artificial Intelligence Changed the Construction Industry in Safety Issues. *IOP Conf Ser Earth Environ Sci*, 1140, 012004. Available at: https://doi.org/10.1088/1755-1315/1140/1/012004.

Sacks, R., Brilakis, I., Pikas, E., Xie, H.S., Girolami, M., 2020. Construction with digital twin information systems. *Data-Centric Engineering*, 1, e14. Available at: https://doi.org/10.1017/dce.2020.16.

Salem, A., 2017. Study of Factors Influencing Productivity of Hauling Equipment in Earthmoving Projects using Fuzzy Set Theory. *International Journal of Innovation, Management and Technology*. Available at: https://doi.org/10.18178/ijimt.2017.8.2.719.

Siva Praneeth Reddy Gudibandi, 2025. AI in Construction Project Management: Enhancing Efficiency and Reducing Costs. *International Journal of Scientific Research in Computer Science, Engineering and Information Technology*, 11, 2418